



### OREGON BUSINESS NEWS

Latest international and local business, finance and economy news

### INSIDE BUSINESS with The Oregonian

- Oregon Business News
- My Economy: Personal Finance & Money News
- Portland OR Real Estate News
- OR Real Estate Listings
- AP Business News
- Oregon Mortgage Rates
- Submit news and photos
- Contact the Biz Team
- Oregonian Newspaper
- Oregon State Lottery

### Browse by month:

Select a date

0 GO►

### **RESOURCES**

- Stock Market Quotes
- PR Newswire
- Business Wire

### Free Credit Report Check your credit report

online:

 annualcredit report.com

### MY ECONOMY

Personal finance news. advice, ideas, tips & more

- Banks goose credit card rewards to push card use 10:00 a.m. PT
- New spouse or kid? Don't forget they're heirs, too 9:20 a.m. PT

**MORE MY ECONOMY** »

**SAVE 15%** 

Best of Business, Breaking News, Business, Careers, Economy, Environment, Finance, Hillsboro, Politics, Solar, The Economy »

### Oregon's solar future could hinge on copying

By Amy Hsuan, The Oregonian February 19, 2010, 7:52PM



In Freiberg, Germany, a florist sells flowers on a snowy street in January. The 800year old medieval town, the industrial center of the former communist East Germany, maintains its historic character surrounded by old castle walls and a moat. Not long ago, the town had a 20 percent unemployment rate, but today the sola industry has brought new jobs and related businesses.

FREIBERG, Germany -- Head to the eastern edge of Germany, go down a two-lane road, pass the castle walls of this medieval town, and you'll find a glimmer of Oregon's future.

New solar factories rise atop snowcovered hills. High-tech businesses snag workers for miles around. On rooftops and farmland, solar panels fire electricity into the utility grid.

In Germany, a decade of national policies and billions in government subsidies fuel a burgeoning solar industry, creating 230,000 jobs and putting it on track to lead the world's emerging - and lucrative - clean-tech

### Solar incentives in Oregon

Similar to the German model, Oregon is close to launching a feed-in tariff, which would require utility companies to buy electricity from owners of solar systems. It guarantees a set price over a length of time, eventually covering the cost of the system, encouraging consumers to buy solar panels.

What is the timeline for Oregon?

### Oregon Business headlines

- · Banks goose credit card rewards to push card use
- Veterans needing a job or home can get help at Portland "Stand Down"
- New spouse or kid? Don't forget they're
- Oregon case adds to debate over earlytermination fees

More: Oregon Business News »

Follow OregonLive.com Business

**Facebook** 



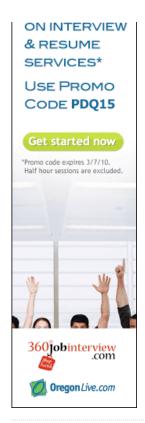


### LATEST BUSINESS PHOTOS AND VIDEO

Video **Photos** 

China's rural boom

MORE OREGON BUSINESS VIDEOS



### **ADVERTISEMENT**

- Tire Sale!
- Café Deli Wine Shop
- <u>Have you driven a</u> Courtesy Ford lately?
- Meet with an HR expert in your field for Live 1-on-1 career coaching

sector.

It's a dream scenario for Oregon leaders, in a high-stakes bid to grow their own "solar forest." And they intend to follow Germany's path - practically step by step.

In the coming months, Oregon will test a new incentive program that takes after the German subsidy called a feed-in tariff, which requires utility companies to pay residents for generating electricity on rooftop solar systems.

Businesses, too, will be able to tap into the perk, which could provide a return over 15 years for investing in solar, still one of the most expensive forms of energy around.

Already, hundreds of millions of dollars in tax credits are riding on businesses such as SolarWorld, a leading German manufacturer with North America's largest solar plant, in Hillsboro.

But with cutthroat competition from other U.S. states and China, Oregon's copycat effort to dominate the global race may be too little, too late.

It will be several years before enough solar systems are installed in Oregon to make a dent in the global market. Governments elsewhere already are scaling back the rich incentives that have been a lifeline for the industry, dimming Oregon's chance to shine.

And ratepayers will be left with the bill for years to come.

Still, Oregonians can look to Germany to see where this green gamble might end up.

"If you talk about solar, you talk about Germany," said Oregon Gov. Ted Kulongoski, whose visits there

shape a sun-powered vision. "We may never emulate Germany, but the economics of it is something to learn from."

### A machine at work inside the SolarWorld factory

### **Cutting off the money**

Oregon's feed-in tariff plan comes as Kulongoski faces criticism for his green tax incentives. This month, state lawmakers voted to scale back the BETC program, spurring debate about the value - and cost - of subsidies for renewable energy.

"There are costs involved in this," Kulongoski said. "Unfortunately, fossil fuels are cheaper. But in the long term, renewable energies will be cheaper for consumers."

In Germany, a similar debate unfolds. As the nation struggles with a record deficit, government leaders want to slash the feed-in tariff by up to 15 percent as soon as April, citing too much of a good thing.

But members of the German solar industry association, now 800 members strong, say it

The Public Utility Commission will finalize details, including rates and contract terms, in the coming months. State leaders hope to roll out a pilot program by July 1.

### Who can participate in Oregon?

The pilot program is for 25 megawatts to start, enough for 5,000 homes or 500 businesses. There will be a percentage reserved for residences and small and large businesses.

### What are the rates?

No rate has been set yet, but proposals peg the rate at less than 80 cents per kilowatt hour, which will gradually reduce over time as solar panels get cheaper. In addition, residents will be paid only for the excess electricity they produce, not the amount they consume. The payment will probably show up in their utility bill in the form of a credit.

### What incentives for solar currently exist?

An average residential system produces about three kilowatts and costs \$20,000 to \$27,000. Current Energy Trust rebates and state and federal tax credits could reduce the price to \$4,000 to \$10,000. But you can not use the existing incentives if you're going to participate in the feed-in tariff.

--Amy Hsuan

### Most Commented on OregonLive.com

The stories you're talking about

116

Mayor Adams finds \$20 million for bike boulevards

73

Trail Blazers: Greg Oden still targeting playoffs as rehab continues; news, notes and links

58 comments Confrontation between student and professor at Portland State University raises questions about school security, guns on campus

40 comments

Health care comes down to cases of Oregon wine for kidney transplant patient

39

130 VIP lap dances for undercover Seattle cop, no arrests

### **BUSINESS BLOGS**

- Complaint Desk
- Front Porch: Real Estate
- It's Only Money
- Silicon Forest

**ALL BLOGS** »



would kill the industry's momentum at a time of fierce competition with Chinese manufacturers trying to make a play for the U.S. market.

Without the incentive, SolarWorld could lose its largest customer, Germany, which would have a ripple effect on Oregon.

"It won't cripple the market," analyst Kann said. "But everyone will be impacted by the German feed-in tariff cuts. The solar industry worldwide will feel it '

Analysts say 2010 will be better than last year, but the loss of government incentives could mean the solar industry has to survive on its own.

"We are facing hard times," Nitzschke said. "If one company in Germany will still be alive after this situation, it will be SolarWorld."

SolarWorld's strategy: more efficiency, greater technology and better branding. The company's Freiberg factory offers a glimpse of things to come: Multicrystalline modules, cheaper for consumers than the mono-crystalline ones sold in the U.S. Every scrap is recycled, from silicon dust to broken alass.

But ultimately the company will need new customers. And so far, government help has been the only path to new solar markets.

"There are many places now in which the cost of electricity from the roof is less than the price out of the grid," Nitzschke said. "But for now, the feed-in tariff is the best system to support solar energy."

### --Amy Hsuan















**Previous story: John Kreidel named CEO of Tire Factory** 

Next story: Columbia River LNG terminal plan hits Oregon DEQ permit obstacle

Story tags: energy makers | freiberg | germany | hillsboro | solar | solar forest | solar world | solarworld | sun-powered

Post a comment Comments (42 total) RSS

Oldest comments are shown first. Show newest comments first

1 | 2 | 3 Next comments »



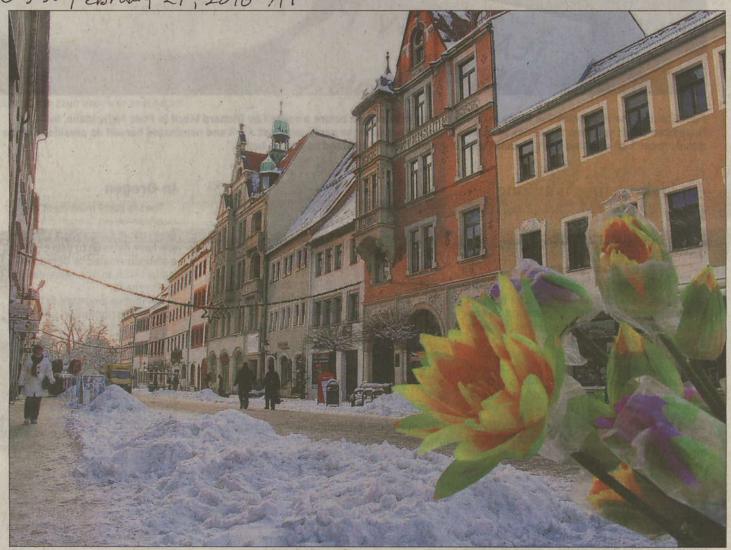
Posted by blackotter1

February 19, 2010, 8:12PM

the key word "subsidy" could turn into that old song of the "50s. TRAGEDY. just remember when you have subsidies that means somebody else has to pay those taxes. "YOU AND I."

Inappropriate comment? Alert us.

## OREGON'S SOLAR FUTURE



AMY HSUAN/THE OREGONIAN

In Freiberg, Germany, a florist sells flowers on a snowy street in January. The 800-year-old medieval town, the industrial center of the former communist East Germany, maintains its historic character surrounded by old castle walls and a moat. Not long ago, the town had a 20 percent unemployment rate, but today the solar industry has brought new jobs and related businesses.

### Can Oregon ride solar technology to prosperity? Germany's incentive model could show the way

By AMY HSUAN THE OREGONIAN

FREIBERG, Germany -

ead to the eastern edge of Germany, go down a two-lane road, pass the castle walls of this medieval town, and you'll find a glimmer of Oregon's future.

New solar factories rise atop snow-covered hills. High-tech businesses snag workers for miles around. On rooftops and farmland, solar panels fire electricity into the utility grid.

In Germany, a decade of national policies and billions in government subsidies fuel a burgeoning solar industry, creating 230,000 jobs and putting it on track to lead the world's emerging — and lucrative — clean-tech sector.

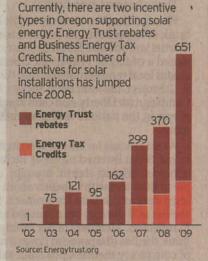
a high-stakes bid to grow their own "solar forest." And they intend to follow Germany's path — practically step by step.

In the coming months, Oregon will test a new incentive program that takes after the German subsidy called a feed-in tariff, which requires utility companies to pay residents for generating electricity on rooftop solar systems.

Businesses, too, will be able to tap into the perk, which could provide a return over 15 years for investing in solar, still one of the most expensive forms of energy around.

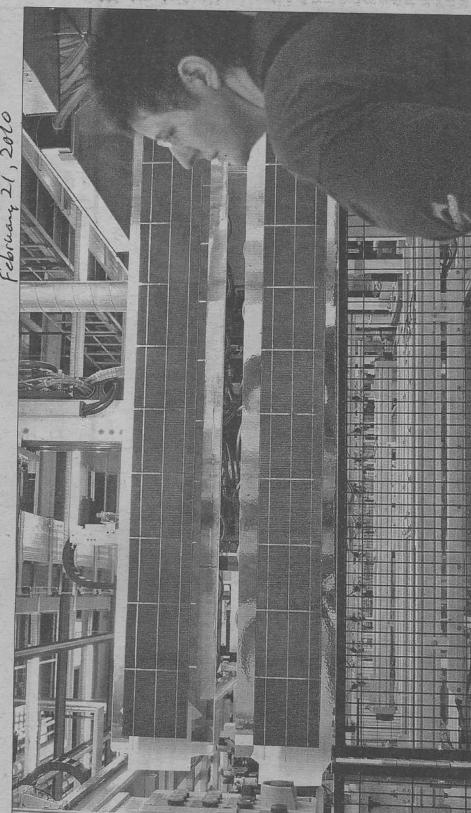
Already, hundreds of millions of dollars in tax credits are riding on businesses such as Solar-World, a leading German manufacturer with North America's largest solar plant, in Hillsboro.

### Oregon solar incentives



STEVE COWDEN/THE OREGONIAN

A13



AMY HSUAN/THE OREGONIAN A worker in SolarWorld's factory in Freiberg operates a machine holding two strings of solar cells, moving through module assembly, one of the final stages of production. The German manufacturer uses robots and automation throughout its production process. Humans rarely handle the solar components.

## Solar:

in question subsidies is Future of

Continued from Page One

But with cutthroat competition from other U.S. states and China, Oregon's copycat effort to dominate the global

can see the success. You implement good political policies and it works."

# Tariff program by July

The solar explosion in Germany, gon, ignites hope for staking a claim in which has more cloudy days than Orethe money-making clean-tech sector. More than two dozen countries - and a dozen U.S. states — have followed

"We are late coming to the party," Kulongoski said.

To locate in Hillsboro, SolarWorld landed \$40 million in Business Energy



Milan Nitzschke, SolarWorld AG's crative rates have failed. What matters is less bureaucratic red tape, such as a head of communications, says it's not the amount of the incentive that matters, as other nations with far more lulengthy permitting process or excess

acceptance rate in the population. The "There is such a high potential of solar energy in the U.S., and you don't "You need a support system and a high U.S. could be the biggest market in two need a high subsidy," Nitzschke said. to three years."

## in question

Continued from Page One

But with cutthroat competition from other U.S. states and China, Oregon's copycat effort to dominate the global race may be too little, too late.

solar systems are installed in Oregon to ernments elsewhere already are scaling It will be several years before enough oack the rich incentives that have been a lifeline for the industry, dimming Ormake a dent in the global market. Gov-

And ratepayers will be left with the egon's chance to shine.

nany to see where this green gamble Still, Oregonians can look to Geroill for years to come.

might end up. "If you talk about solar, you talk about Germany," said Oregon Gov. Ted Kulongoski, whose visits there shape a emulate Germany, but the economics sun-powered vision. "We may never of it is something to learn from."

# 500,000 energy makers

bensberger, SolarWorld's chief oper-On a crisp January day, Boris Kleating officer, points to shiny blue solar modules anchored to the company's factory in Freiberg, an hour from the Czech Republic.

of 50,000 is blanketed by snow and ice Germany's socialist regime, the town four months of the year — an unlikely home for SolarWorld's largest manu-Once the industrial heart of East facturing site.

bensberger, swaddled in a coat and scarf. "But we are still making energy "It's a winter wonderland," said Klefrom the sun."

Based in Bonn, SolarWorld is one of Germany's top manufacturers, and now Oregon's largest solar player. The company, which employs more than 2,700 worldwide, roars forward with expansion despite a global recession.

lar feed-in tariff, which pays up to 55 Its biggest engine: Germany's popucents per kilowatt hour for generating solar power at home. The incentive alturn of 5 to 9 percent — enough to cover lows consumers to make an annual rethe system's cost and then some.

a dozen U.S. states — have followed "We are late coming to the party," Ku-

More than two dozen countries — and

longoski said.

proval. Today, more than 550 Oregon megawatts of solar energy, enough to To locate in Hillsboro, SolarWorld workers pump out wafers and cells on By next year, the company plans to have landed \$40 million in Business Energy Tax Credits, with more pending apa 97-acre campus that's about half built. 1,000 employees and capacity for 500 power 165,000 homes.

community partner," said Hillsboro Mayor Jerry Willey, who plans to build a solar field like one he saw on a visit "SolarWorld's already become a great

to Freiberg.

step of trying to guarantee solar com-But to ensure solar power has a longstate leaders are taking the unusual panies a local customer base. By July, they hope to roll out a pilot feed-in tarterm place in the Oregon economy iff program.

staff. "The demand could get to the Shipley, Kulongoski's deputy chief of "The goal is green jobs," said Brian scale of supporting the manufactur-

ing base here."

Under House Bill 3039, passed last year, 25 megawatts — enough solar panels for 5,000 households or 500 busibanks for loans to pay for a 3-kilowaft system, between \$20,000 and \$27,000 meowners and businesses would tap nesses - would qualify at the start. Hoor an average home.

The Public Utility Commission will But under current proposals, the three Idaho Power — would pay between 25 finalize details in the coming months. investor-owned utilities — Portland General Electric, Pacific Power and cents to 85 cents per kilowatt hour, depending on the region.

Power purchase agreements will last pants in the program will not be able 15 to 25 years. And the amount of electricity the consumer uses will be deducted from the amount generated from the solar system, so the consumer gets paid only for the excess. Particito tap the state's existing incentives, Energy Trust rebates and Business Energy Tax Credits. However, they will be eligi-

At 80 cents per kilowatt hour, particible for a federal tax credit.

dents have become energy producers in Germany now the world's largest so-

Since 2000, more than 500,000 resi-

AMY HSUAN/THE OREGONIAN

### oom in Freiberg shows the company's A mural in SolarWorld's conference run and unconventional side.

# SolarWorld revenues by region

\$78.2 Europe Rest of 2009 through 3rd quarter \$587 million Germany SolarWorld's percent of the Source: SolarWorld continues to be Germany, which makes up nearly 68 company's Sonisho market argest

STEVE COWDEN/THE OREGONIAN Rest of world \$8.5



der the cost of developing jobs, said Jeff STEVE COWDEN/THE OREGONIAN

Bissonnette, a lobbyist for the Citizens'

Utility Board.

"Ratepayers are not venture capital and not research and development," he said. "We are interested in develop-ing solar, but we are not willing to break

egon and the United States lags that in So far, demand for solar panels in Orthe bank to do it."

"There is such a high potential of so-lar energy in the U.S., and you don't acceptance rate in the population. The U.S. could be the biggest market in two "You need a support system and a high need a high subsidy," Nitzschke said. to three years."

## Cutting off the money

program, spurring debate about the Oregon's feed-in tariff plan comes as Kulongoski faces criticism for his green makers voted to scale back the BETC tax incentives. This month, state lawvalue — and cost — of subsidies for renewable energy.

els are cheaper. But in the long term, renewable energies will be cheaper for "There are costs involved in this," Kuongoski said. "Unfortunately, fossil fuconsumers."

deficit, government leaders want to slash the feed-in tariff by up to 15 percent as soon as April, citing too much In Germany, a similar debate unfolds. As the nation struggles with a record of a good thing.

But members of the German solar industry association, now 800 members strong, say it would kill the industry's tion with Chinese manufacturers trying momentum at a time of fierce competito make a play for the U.S. market.

could lose its largest customer, Germany, which would have a ripple ef-Without the incentive, SolarWorld fect on Oregon.

lyst Kann said. "But everyone will be iff cuts. The solar industry worldwide "It won't cripple the market," anaimpacted by the German feed-in tarwill feel it."

Analysts say 2010 will be better than last year, but the loss of government incentives could mean the solar industry has to survive on its own.

"We are facing hard times," Nitzschke said. "If one company in Germany will still be alive after this situation, it will be SolarWorld."

SolarWorld's strategy: more efficiency, ine modules, cheaper for consumers than the mono-crystalline ones sold in the U.S. Every scrap is recycled, from he company's Freiberg factory offers a glimpse of things to come; Multicrystalgreater technology and better branding silicon dust to broken glass,

But ultimately the company will need new customers. And so far, government

Oregon's largest solar player. The company, which employs more than 2,700 worldwide, roars forward with expansion despite a global recession.

Power purchase agreements will last tricity the consumer uses will be de-

pending on the region.

15 to 25 years. And the amount of elecducted from the amount generated from the solar system, so the consumer

per knowall nour, de-

lar feed-in tariff, which pays up to 55 cents per kilowatt hour for generating solar power at home. The incentive al-Its biggest engine: Germany's populows consumers to make an annual return of 5 to 9 percent — enough to cover the system's cost and then some.

pants in the program will not be able gets paid only for the excess. Partici-

to tap the state's existing incentives, Energy Trust rebates and Business Energy Tax Credits. However, they will be eligi-

> Since 2000, more than 500,000 residents have become energy producers in Germany, now the world's largest solar market. Hundreds of manufacturers bloomed, including SolarWorld.

At 80 cents per kilowatt hour, participants will be paid 10 times the cost of electricity from conventional sources,

ble for a federal tax credit.

a price that ultimately will fall on ratepayers, who could see a half-percent in-

> lution from years of silver mining, now Freiberg, once saddled with a 20 percent unemployment rate and polbreathes new life as a "solar valley." Solar-related and high-tech businesses employ 30 percent of the work force. A center. SolarWorld plans to add 71 acres 5,000-student university enjoys a reputation as a research and development to its industrial zone.

ramm said. "Freiberg now has a brand em industry," Mayor Bernd-Erwin Sch-"This is a historical town with modThe recession has meant rocky times for solar manufacturers, with disappearing demand and falling prices. But thanks to the feed-in tariff, the German market surges ahead. In 2009, Solar-World reported \$1.4 billion in revenue, more than \$900 million in 2008.

"Prices fell a lot last year, but this made returns really attractive," said Shayle Kann, an analyst with Massachusetts-based Greentech Media. "In the second half of last year, the German market exploded."

In Hillsboro, the company opened a 480,000-square-foot factory in October foot warehouse for logistics and module assembly. At the same time, the comrevenue comes from Germany, where 2008. In 2009, it added a 210,000-square-Still, about 68 percent of SolarWorld's pany opened a factory in South Korea.

"It's the largest part of our business," Klebensberger said. "No one can compete with the German feed-in tariff. You tured in Hillsboro end up.

two-thirds of the products manufac-

STEVE COWDEN/THE OREGONIAN

Nitzschke

said. "If one company in Germany will still be alive after this situation, it will

are facing nard times,

der the cost of developing jobs, said Jeff Bissonnette, a lobbyist for the Citizens' Utility Board.

ing solar, but we are not willing to break and not research and development," he said. "We are interested in developthe bank to do it."

solar installations.

distributors and even more business for lenders.

be SolarWorld."

"Ratepayers are not venture capital

egon and the United States lags that in Europe. In 2009, SolarWorld's U.S. sales So far, demand for solar panels in Ormade up 3.5 percent of total revenue. bates and tax credits have gone toward Since 2002 in Oregon, about 1,770 re-

sales. That would mean more jobs in For SolarWorld, a feed-in tariff in Oregon could create a sudden bump in factories, more work for installers and

wide, ratepayers can expect their bills

to climb, which critics say will unfairly

squeeze those at the bottom of the in-

come scale.

Oregon ratepayers should not shoul-

If the program is rolled out state-

crease in their bills, Shipley said.

he company's Freiberg factory offers a SolarWorld's strategy; more efficiency, greater technology and better branding. glimpse of things to come: Multicrystaline modules, cheaper for consumers than the mono-crystalline ones sold in the U.S. Every scrap is recycled, from silicon dust to broken glass.

But ultimately the company will need new customers. And so far, government help has been the only path to new solar markets.

the cost of electricity from the roof is "There are many places now in which less than the price out of the grid," Nitzschke said. "But for now, the feed-in tariff is the best system to support solar energy."

amyhsuan@news.oregonian.com Amy Hsuan: 503-294-5137;

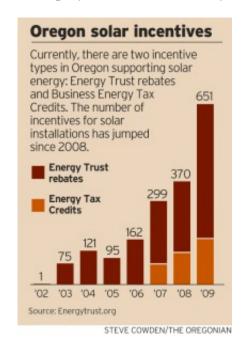


AMY HSUAN/THE OREGONIAN Boris Klebensberger, SolarWorld AG's chief operating officer and president of the North American operations, points at multicrystalline panels outside a SolarWorld office building in Freiberg. The factories operate partly on electricity from solar panels mounted on its buildings and from a solar field nearby. Author: <u>donatdawn</u>-->

By Amy Hsuan, The Oregonian February 19, 2010, 6:52PM



Amy Hsuan, The OregonianIn Freiberg, Germany, a florist sells flowers on a snowy street in January. The 800-year old medieval town, the industrial center of the former communist East Germany, maintains its historic character surrounded by old castle walls and a moat. Not long ago, the town had a 20 percent unemployment rate, but today the solar industry has brought new jobs and related businesses.



FREIBERG, Germany — Head to the eastern edge of Germany, go down a two-lane road, pass the castle walls of this medieval town, and you'll find a glimmer of Oregon's future. New solar factories rise atop snow-covered hills. High-tech businesses snag workers for miles around. On rooftops and farmland, solar panels fire electricity into the utility grid.

In Germany, a decade of national policies and billions in government subsidies fuel a burgeoning solar industry, creating 230,000 jobs and putting it on track to lead the world's emerging – and lucrative – clean-

tech sector.

It's a dream scenario for Oregon leaders, in a high-stakes bid to grow their own "solar forest." And they intend to follow Germany's path – practically step by step. In the coming months, Oregon will test a new incentive program that takes after the German subsidy called a feed-in tariff, which requires utility companies to pay residents for generating electricity on rooftop solar systems.

Businesses, too, will be able to tap into the perk, which could provide a return over 15 years for investing in solar, still one of the most expensive forms of energy around.

Already, hundreds of millions of dollars in tax credits are riding on businesses such as SolarWorld, a leading German manufacturer with North America's largest solar plant, in Hillsboro.

But with cutthroat competition from other U.S. states and China, Oregon's copycat effort to dominate the global race may be too little, too late.

It will be several years before enough solar systems are installed in Oregon to make a dent in the global market. Governments elsewhere already are scaling back the rich incentives that have been a lifeline for the industry, dimming Oregon's chance to shine.

And ratepayers will be left with the bill for years to come.

Still, Oregonians can look to Germany to see where this green gamble might end up.

"If you talk about solar, you talk about Germany," said Oregon Gov. Ted Kulongoski, whose visits there shape a sun-powered vision. "We may never emulate Germany, but the economics of it is something to learn from."

### 500,000 energy makers

On a crisp January day, Boris Klebensberger, SolarWorld's chief operating officer, points to shiny blue solar modules anchored to the company's factory in Freiberg, an hour from the Czech Republic.

Once the industrial heart of East Germany's socialist regime, the town of 50,000 is blanketed by snow and ice four months of the year – an unlikely home for SolarWorld's largest manufacturing site.

"It's a winter wonderland," said Klebensberger, swaddled in a coat and scarf. "But we are still making energy from the sun."

Based in Bonn, SolarWorld is one of Germany's top manufacturers, and now Oregon's largest solar player. The company, which employs more than 2,700 worldwide, roars forward with expansion despite a global recession.

Its biggest engine: Germany's popular feed-in tariff, which pays up to 55 cents per kilowatt hour for generating solar power at home. The incentive allows consumers to make an annual return of 5 to 9 percent – enough to cover the system's cost and then some.

Since 2000, more than 500,000 residents have become energy producers in Germany, now the world's largest solar market. Hundreds of manufacturers bloomed, including SolarWorld.

Freiberg, once saddled with a 20 percent unemployment rate and pollution from years of silver mining, now breathes new life as a "solar valley." Solar-related and high-tech businesses employ 30 percent of the work force. A 5,000-student university enjoys a reputation as a research and development center. SolarWorld plans to add 71 acres to its industrial zone.

"This is a historical town with modern industry," Mayor Bernd-Erwin Schramm said. "Freiberg now has a brand name."

The recession has meant rocky times for solar manufacturers, with disappearing demand and falling prices. But thanks to the feed-in tariff, the German market surges ahead. In 2009, SolarWorld reported \$1.4 billion in revenue, more than \$900 million in 2008.

"Prices fell a lot last year, but this made returns really attractive," said Shayle Kann, an analyst with Massachusetts-based Greentech Media. "In the second half of last year, the German market exploded."

In Hillsboro, the company opened a 480,000-square-foot factory in October 2008. In 2009, it added a 210,000-square-foot warehouse for logistics and module assembly. At the same time, the company opened a factory in South Korea.

Still, about 68 percent of SolarWorld's revenue comes from Germany, where two-thirds of the products manufactured in Hillsboro end up.

"It's the largest part of our business," Klebensberger said. "No one can compete with the German feed-in tariff. You can see the success. You implement good political policies and it works."

### Tariff program by July

The solar explosion in Germany, which has more cloudy days than Oregon, ignites hope for staking a claim in the money-making clean-tech sector. More than two dozen countries – and a dozen U.S. states – have followed suit.

"We are late coming to the party," Kulongoski said.

To locate in Hillsboro, SolarWorld landed \$40 million in Business Energy Tax Credits, with more pending approval. Today, more than 550 Oregon workers pump out wafers and cells on a 97-acre campus that's about half built. By next year, the company plans to have 1,000 employees and capacity for 500 megawatts of solar energy, enough to power 165,000 homes.

"SolarWorld's already become a great community partner," said Hillsboro Mayor Jerry Willey, who plans to build a solar field like one he saw on a visit to Freiberg.

But to ensure solar power has a long-term place in the Oregon economy, state leaders are taking the unusual step of trying to guarantee solar companies a local customer base. By July, they hope to roll out a pilot feed-in tariff program.

"The goal is green jobs," said Brian Shipley, Kulongoski's deputy chief of staff. "The demand could get to the scale of supporting the manufacturing base here."

Under House Bill 3039, passed last year, 25 megawatts – enough solar panels for 5,000 households or 500 businesses – would qualify at the start. Homeowners and businesses would tap banks for loans to pay for a 3-kilowatt system, between \$20,000 and \$27,000 for an average home.

The Public Utility Commission will finalize details in the coming months. But under current proposals, the three investor-owned utilities – Portland General Electric, Pacific Power and Idaho Power – would pay between 25 cents to 85 cents per kilowatt hour, depending on the region.

Power purchase agreements will last 15 to 25 years. And the amount of electricity the consumer uses will be deducted from the amount generated from the solar system, so the consumer gets paid only for the excess. Participants in the program will not be able to tap the state's existing incentives, Energy Trust rebates and Business Energy Tax Credits. However, they will be eligible for a federal tax credit.

At 80 cents per kilowatt hour, participants will be paid 10 times the cost of electricity from conventional sources, a price that ultimately will fall on ratepayers, who could see a half-percent increase in their bills, Shipley said.

If the program is rolled out statewide, ratepayers can expect their bills to climb, which critics say will unfairly squeeze those at the bottom of the income scale.

Oregon ratepayers should not shoulder the cost of developing jobs, said Jeff Bissonnette, a lobbyist for the Citizens' Utility Board.

"Ratepayers are not venture capital and not research and development," he said. "We are interested in developing solar, but we are not willing to break the bank to do it."

So far, demand for solar panels in Oregon and the United States lags that in Europe. In 2009, SolarWorld's U.S. sales made up 3.5 percent of total revenue. Since 2002 in Oregon, about 650 rebates and tax credits have gone toward solar installations.

For SolarWorld, a feed-in tariff in Oregon could create a sudden bump in sales. That would mean more jobs in factories, more work for installers and distributors and even more business for lenders.

Milan Nitzschke, SolarWorld AG's head of communications, says it's not the amount of the incentive that matters, as other nations with far more lucrative rates have failed. What matters is less bureaucratic red tape, such as a lengthy permitting process or excess fees.

"There is such a high potential of solar energy in the U.S., and you don't need a high subsidy," Nitzschke said. "You need a support system and a high acceptance rate in the population. The U.S. could be the biggest market in two to three years."

### **Cutting off the money**

Oregon's feed-in tariff plan comes as Kulongoski faces criticism for his green tax incentives. This month, state lawmakers voted to scale back the BETC program, spurring debate about the value – and cost – of subsidies for renewable energy.

"There are costs involved in this," Kulongoski said. "Unfortunately, fossil fuels are cheaper. But in the long term, renewable energies will be cheaper for consumers."

In Germany, a similar debate unfolds. As the nation struggles with a record deficit, government leaders want to slash the feed-in tariff by up to 15 percent as soon as April, citing too much of a good thing.

But members of the German solar industry association, now 800 members strong, say it would kill the industry's momentum at a time of fierce competition with Chinese manufacturers trying to make a play for the U.S. market.

Without the incentive, SolarWorld could lose its largest customer, Germany, which would have a ripple effect on Oregon.

"It won't cripple the market," analyst Kann said. "But everyone will be impacted by the German feed-in tariff cuts. The solar industry worldwide will feel it."

Analysts say 2010 will be better than last year, but the loss of government incentives could mean the solar industry has to survive on its own.

"We are facing hard times," Nitzschke said. "If one company in Germany will still be alive after this situation, it will be SolarWorld."

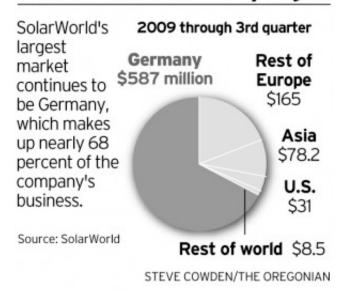
SolarWorld's strategy: more efficiency, greater technology and better branding. The company's Freiberg factory offers a glimpse of things to come: Multicrystalline modules, cheaper for consumers than the monocrystalline ones sold in the U.S. Every scrap is recycled, from silicon dust to broken glass.

But ultimately the company will need new customers. And so far, government help has been the only path to new solar markets.

Amy Hsuan, The OregonianA worker in SolarWorld's factory in Freiberg operates a machine holding two strings of solar cells, moving through module assembly, one of the final stages of production. The German manufacturer uses robots and automation throughout its production process. Humans rarely handle the solar components. "There are many places now in which the cost of electricity from the roof is less than the price out of the grid," Nitzschke said. "But for now, the feed-in tariff is the best system to support solar energy."



### SolarWorld revenues by region



### The history of SolarWorld

**1954:** Bell Labs announces the invention of the first modern silicon solar cells, turning sunlight into electricity.

**1977:** Engineer and entrepreneur Bill Yerkes sells small solar start-up to Atlantic Richfield Company, an oil company, forming ARCO Solar.

1979: ARCO opens the world's largest solar factory with one megawatt of production in Camarillo, Calif.

1990: Siemens acquires ARCO Solar and renames it Siemens Solar Industries.

**1997:** Siemens introduces the first 25-year warranty for solar modules. U.S. is the leader in solar manufacturing.

1998: SolarWorld AG is formed as a start-up business by Frank H. Asbeck, an engineer.

**1999:** Germany requires utilities to pay feed-in tariffs at premium rates to owners of solar systems who supply power to the grid. Germany soon becomes the industry leader.

2001: Royal Dutch Shell acquires Siemens Solar to create Shell Solar Industries.

**2006:** SolarWorld acquires Shell Solar, making it one of the largest photovoltaic companies in the world.

**2008:** SolarWorld's 480,000-square-foot Hillsboro plant becomes North America's largest solar manufacturing factory.

2009: SolarWorld, in a joint venture, builds a manufacturing facility in South Korea.

### **Solar incentives in Oregon**

Similar to the German model, Oregon is close to launching a feed-in tariff, which would require utility companies to buy electricity from owners of solar systems. It guarantees a set price over a length of time, eventually covering the cost of the system, encouraging consumers to buy solar panels.

### What is the timeline for Oregon?

The Public Utility Commission will finalize details, including rates and contract terms, in the coming months. State leaders hope to roll out a pilot program by July 1.

### Who can participate in Oregon?

The pilot program is for 25 megawatts to start, enough for 5,000 homes or 500 businesses. There will be a percentage reserved for residences and small and large businesses.

### What are the rates?

No rate has been set yet, but proposals peg the rate at less than 80 cents per kilowatt hour, which will gradually reduce over time as solar panels get cheaper. In addition, residents will be paid only for the excess electricity they produce, not the amount they consume. The payment will probably show up in their utility bill in the form of a credit.

### What incentives for solar currently exist?

An average residential system produces about three kilowatts and costs \$20,000 to \$27,000. Current Energy Trust rebates and state and federal tax credits could reduce the price to \$4,000 to \$10,000. But you can not use the existing incentives if you're going to participate in the feed-in tariff.

-Amy Hsuan

### -Amy Hsuan