## IF TWO'S COMPANY, AND THREE'S A CROWD, THEN FOUR'S THE EMERGENCE OF SOCIETY

FORMULA:
(where $R$ is the number of relationships and $M$ is the number of group members)

$$
\mathbf{R}=\underline{\mathbf{M}^{2}-\mathbf{M}}
$$

2

$$
\begin{aligned}
& \text { Members } \underline{\text { Relationships* }} \\
& \begin{aligned}
\text { (dyad, extremely fragile) } 2 & =1 \\
\text { (triad, still fragile) } 3 & =3 \\
\text { (first emergence of society) } 4 & =6 \\
\text { (upper limit of span of control) } 8 & =28 \\
\text { (max size of small group) } 12 & =66 \\
25 & =300 \\
\text { (approx size of this class) } 50 & =1,225 \\
\text { (considered ideal community size) } 200 & =19,900 \\
\text { (approx size of PSU) 30,000 } & =449,985,000
\end{aligned} \text { 居 }
\end{aligned}
$$

*not including any coalition or sub-group relationships

