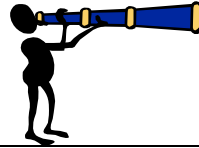


# Habits of a Systems Thinker

## A Systems Thinker....

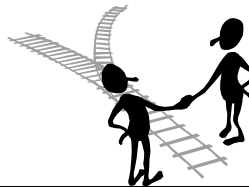
seeks to understand the "big picture".



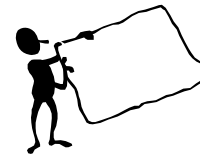
holds the tension of paradox and controversy; resists the urge to reach solutions too quickly



understands and considers how mental models affect current reality and the future.



surfaces and tests underlying assumptions.



## A Systems Thinker....

changes perspectives to increase understanding.



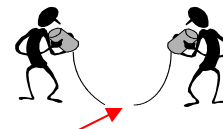
looks for interdependencies, patterns, and trends.



identifies complex cause and effect relationships, including the role of feedbacks and time delays.



recognizes how a system's structure influences its behavior



## A Systems Thinker....

uses understanding of system structures to identify possible leverage actions.



considers both short and long term consequences of actions.



finds where unintended consequences emerge.



## Finally.....

monitors results and consistently re-aligns actions as needed "Successive Approximation".

